CITY OF AMESBURY

Mayor's Recommendations

CAPITAL IMPROVEMENT PROGRAM
2017 - 2021

MAYOR
C. Kenneth Gray

FEBRUARY, 2016

Executive Summary

In compliance with the City Charter (Section 5-4 (b)) the Mayor respectfully submits the following Capital Improvement Program (CIP). It should be noted that the CIP is not a static process. The creation of this CIP is based on the best available information at the time of development with some projects requiring additional price and scope information. However, circumstances during the budget year and out-years do change which may require a change in plan. This plan is a forward looking document designed to inform the community in the broadest possible way of the potential needs and demands they may be facing. In addition, a capital budget plan is a fluid document subject to change each year as priorities change and additional information becomes available. As a result, a project, which had a priority in a previous edition of the capital plan, may have a different priority in subsequent year updates. After the first year of the capital plan, the information provided in the subsequent years is not so much to provide as a formal "pecking order", but instead to identify trends far enough in advance to address problems in a rational and timely manner. Finally, the CIP does not appropriate funds, but rather functions as a budgeting tool, supporting the actual appropriations that are made through the budget year.

Capital Improvement Program

A capital improvement program is a fiscal planning tool that documents the City's capital asset needs, ranks the needs in order of project priority, and schedules projects for funding and implementation as budgetary constraints allow. The CIP is a dynamic process and one that is likely to change from year to year. The process provides the opportunity to plan for major expenditures in the future while evaluating new and current projects based on up to date data. The CIP is a composite of the City's capital needs, tempered by current and future financial capability.

What is a capital improvement?

A capital improvement is a **major, non-routine expenditure for new construction, major equipment purchase, or improvement to existing buildings, facilities, land or infrastructure, with an estimated useful life of five (5) years or more, and a cost of $5,000 or more.**

Among the items properly classified as capital improvements are:

- New public buildings, or additions to existing buildings, including land acquisition costs and equipment needed to furnish the new building or addition for the first time;
- Major alterations, renovations, or improvements to existing buildings which extend the useful life of the existing buildings by five (5) years;
- Land acquisition and/or improvement, unrelated to a public building, but necessary for conservation or parks and recreation purposes;
- Major equipment acquisition, replacement or refurbishment, with a cost of at least $25,000, and a useful life of at least five (5) years, including data processing equipment;
- New construction or major improvements to the City's physical infrastructure, including streets, sidewalks, stormwater drains, the water distribution system, and the sanitary sewer system, which extend the useful life of the infrastructure by at least five (5) years, and
- A feasibility study or engineering design services which are related to a future capital improvement.

What are the benefits of a capital improvement program?

- Facilitates coordination between capital needs and the operating budgets;
- Enhances the community's credit rating through improved fiscal planning and avoids sudden changes in its debt service requirements;

- Identifies the most economical means of financing capital projects;
- Increases opportunities for obtaining federal and state aid;
- Relates public facilities to the City's strategic plan or public and private development and redevelopment policies and plans;
- Focuses attention on community objectives and fiscal capacity;
- Keeps the public informed about future needs and projects;
- Coordinates overlapping units of local government to reduce duplication, and encourages careful project planning and design to avoid costly mistakes and reach goals.

Creating the Capital Improvement Program

The City developed an administrative process that established policies and procedures for submitting and evaluating projects. This includes:

- Instructions for identifying and submitting projects;
- A schedule for the submission of projects, and

Capital Program Categories

In an effort to gain consistency in categorizing and evaluating projects this program is divided into the following six "Program Categories".

Land - The acquisition through purchase, long term lease, with or without conditions, of undeveloped real estate. If the acquisition of land is associated with the acquisition of a building or an infrastructure project, the project should be categorized in those respective categories.

Building - The replacement, renovation, addition to, construction or acquisition through purchase or long-term lease of a building structure or a major component thereof.

Infrastructure – This category would include such things as water and sewer pipes, pumping stations, roadwork, sidewalks, traffic signals, drainage systems and other improvements of a lasting nature but not related to building structures.

Equipment (Rolling) – All equipment that meets the definition of a capital project item that is capable of self-propulsion from one location to another.

Equipment (Non-rolling) – All other equipment that meets the definition of a capital project item. The item may be transportable; however, if it is capable of moving under its own power it should be classified under "Equipment (rolling)". If the item is a piece of equipment that is intended to be permanently installed in a building such as an air conditioner or a furnace, that item should be classified under "Building".

Technology – All technology related equipment of projects.

Project Requests and Recommendations

The following pages contain the list of projects recommended for fiscal year 2016 along with the full list for all years. In general, the recommended projects have been prioritized such that they ensure efficient delivery of services to the community while controlling both short and long term costs.

Fiscal Year 2017-2021
Capital Project Listings

Capital Projects - by Category

Project Category	Department	ID	Project Title	FY2017	FY2018	FY2019	FY2020	FY2021
Building								
	DPW	38	DPW HVAC and Roof Improvements	$45,000.00	$0.00	$0.00	$0.00	$0.00
	DPW	93	Town Hall Boiler Replacement	$60,000.00	$0.00	$0.00	$0.00	$0.00
	DPW	94	Town Hall Basement Renovation	$0.00	$0.00	$0.00	$0.00	$0.00
	DPW	95	Ordway Building Repairs	$0.00	$0.00	$0.00	$0.00	$0.00
	DPW	96	Town Hall Back Entrance Roof Enclosure	$0.00	$0.00	$0.00	$0.00	$0.00
	DPW	97	Town Hall and Ordway Interior Improvements	$0.00	$5,000.00	$5,000.00	$5,000.00	$5,000.00
	DPW	98	Town Park Bathroom	$0.00	$0.00	$0.00	$0.00	$0.00
	DPW	99	Town Park Storage Building Roof	$0.00	$0.00	$0.00	$0.00	$0.00
	DPW	100	Cemetery Buildings	$25,000.00	$0.00	$0.00	$0.00	$0.00
	Library	5	Library Building Heating and Plumbing System	$0.00	$0.00	$100,000.00	$0.00	$0.00
	Library	6	Library Building and Envelope Repairs	$0.00	$0.00	$0.00	$200,000.00	$0.00
	Library	8	Library Building Feasibility Study	$0.00	$0.00	$0.00	$75,000.00	$0.00
	Library	87	Library A/C unit replacement	$0.00	$0.00	$0.00	$0.00	$0.00
	Police	25	Station Bldg & Envelope Repairs	$0.00	$0.00	$100,000.00	$100,000.00	$0.00
	Police	26	Handicapped Access to Police Facility	$0.00	$0.00	$0.00	$90,000.00	$0.00
	Police	27	Police Station/Fire Station Sprinkler System	$0.00	$0.00	$0.00	$140,000.00	$0.00
	School	61	School Roof Replacement	$0.00	$0.00	$30,000.00	$0.00	$0.00
	School	62	School Window Replacement	$0.00	$0.00	$0.00	$5,000.00	$0.00
	School	63	School Replace Heating System	$0.00	$0.00	$0.00	$6,000.00	$0.00
	School	70	CES Roof Repair	$0.00	$25,000.00	$0.00	$0.00	$0.00
	School	71	CES Telephone System	$0.00	$0.00	$8,000.00	$0.00	$0.00
	School	77	AMS Carpet Replacement	$18,000.00	$0.00	$20,000.00	$20,000.00	$0.00
	School	78	AMS Telephone System	$0.00	$0.00	$8,000.00	$0.00	$0.00

Project Category	Department	ID	Project Title	FY2017	FY2018	FY2019	FY2020	FY2021
	School	79	AMS Replace Steam Units	$0.00	$0.00	$225,000.00	$0.00	$0.00
	School	80	AMS Roof Repairs	$40,000.00	$0.00	$0.00	$0.00	$0.00
	School	81	AMS Roof Repairs-Gym	$47,000.00	$0.00	$0.00	$0.00	$0.00
	School	84	AHS Storage Room Repairs	$0.00	$0.00	$0.00	$65,000.00	$0.00
	School	85	AHS Field Repairs	$0.00	$0.00	$0.00	$50,000.00	$0.00
	School	86	AHS Athletic Field Fence Repairs	$0.00	$0.00	$0.00	$30,000.00	$0.00
	School	105	New School Eligibility Study	$900,000.00	$0.00	$0.00	$0.00	$0.00
Summary for 'Project Category' = Building (30 detail records)								
Department Total				$1,135,000.00	$30,000.00	$496,000.00	$786,000.00	$5,000.00
Percent Total				56.88%	1.36%	11.52%	37.14%	0.63%
Equipment (non-rolling								
	Clerk	3	Trailer for storage of election equipment	$7,500.00	$0.00	$0.00	$0.00	$0.00
	DPW	92	Tree Chipper	$15,000.00	$15,000.00	$15,000.00	$0.00	$0.00
	Fire	108	Radio Communications	$64,000.00	$0.00	$0.00	$0.00	$0.00
	Police	24	Replace Tasers	$35,000.00	$5,500.00	$5,500.00	$5,500.00	$5,500.00
	Police	29	Police Radio Upgrade	$0.00	$0.00	$0.00	$0.00	$0.00
	School	60	Furniture Replacement-Preschool	$0.00	$0.00	$0.00	$0.00	$0.00
	School	64	School Field Aerator	$0.00	$0.00	$8,000.00	$0.00	$0.00
	School	82	AMS Cafeteria Oven	$0.00	$0.00	$0.00	$50,800.00	$0.00
	School	83	AHS Cafeteria Equipment Repairs	$0.00	$0.00	$0.00	$40,000.00	$0.00
	School	104	AMS Security Cameras	$50,000.00	$0.00	$0.00	$0.00	$0.00
Summary for 'Project Category' = Equipment (non-rolling) (10 detail records)								
Department Total				$171,500.00	$20,500.00	$28,500.00	$96,300.00	$5,500.00
Percent Total				8.59%	0.93%	0.66%	4.55%	0.69%
Equipment (rolling)								
	DPW	37	Sidewalk Plow	$0.00	$0.00	$0.00	$0.00	$0.00
	DPW	50	Vehicle Replacement	$0.00	$0.00	$0.00	$0.00	$0.00
	DPW	102	Excavator	$0.00	$0.00	$0.00	$65,000.00	$65,000.00

Project Category	Department	ID	Project Title	FY2017	FY2018	FY2019	FY2020	FY2021
	Fire	14	Replace Ambulance	$0.00	$0.00	$80,000.00	$80,000.00	$80,000.00
	Fire	17	Engine 3 Replacement	$0.00	$0.00	$0.00	$125,000.00	$125,000.00
	Fire	18	Engine 2 Replacement	$0.00	$0.00	$0.00	$0.00	$0.00
	Fire	20	Ladder Truck Rehab	$0.00	$0.00	$0.00	$0.00	$0.00
	Fire	107	Ambulance 4 Replacement	$0.00	$0.00	$64,000.00	$64,000.00	$64,000.00
	Health	88	Animal Control Vehicle	$0.00	$0.00	$0.00	$30,000.00	$0.00
	Police	28	Major Incident Crime Scene Vehicle	$0.00	$140,000.00	$0.00	$0.00	$0.00
	School	106	Mobile Cart (AHS)	$8,000.00	$0.00	$0.00	$0.00	$0.00
	Sewer	51	Replace Vehicles	$25,000.00	$25,000.00	$25,000.00	$25,000.00	$25,000.00
	Water	55	Vehicle Replacement	$25,000.00	$25,000.00	$25,000.00	$25,000.00	$25,000.00
	Water	56	Water Department Backhoe	$40,000.00	$40,000.00	$40,000.00	$0.00	$0.00
Summary for 'Project Category' = Equipment (rolling) (14 detail records)								
Department Total				$98,000.00	$230,000.00	$234,000.00	$414,000.00	$384,000.00
Percent Total				4.91%	10.45%	5.44%	19.56%	48.33%
Infrastructure								
	DPW	13	Archbrook Culvert	$0.00	$725,000.00	$0.00	$0.00	$0.00
	DPW	31	Oak Bridge Replacement	$0.00	$0.00	$0.00	$240,000.00	$0.00
	DPW	33	Clark Pond Dam Rehabilitaion	$0.00	$0.00	$55,000.00	$100,000.00	$0.00
	DPW	34	Masonry Bridge Repairs	$0.00	$50,000.00	$200,000.00	$0.00	$0.00
	DPW	35	Newton Road Weir Rehabilitation	$0.00	$700,000.00	$0.00	$0.00	$0.00
	DPW	42	Various Road Projects	$200,000.00	$200,000.00	$200,000.00	$200,000.00	$200,000.00
	DPW	101	Cemetery Irrigation	$10,000.00	$0.00	$0.00	$0.00	$0.00
	Fire	21	Replace Traffic Signal Elm St Fire Station	$0.00	$0.00	$0.00	$0.00	$0.00
	Sewer	36	Step Screen for Sewer Plant	$150,000.00	$0.00	$0.00	$0.00	$0.00
	Sewer	59	Sewer Main Repair/Replace	$100,000.00	$100,000.00	$100,000.00	$100,000.00	$100,000.00
	Water	57	Pleasant Valley Road Water Main	$0.00	$0.00	$2,850,000.00	$0.00	$0.00
	Water	58	Water Main Repair/Replace	$75,000.00	$75,000.00	$75,000.00	$100,000.00	$100,000.00

Project Category	Department	ID	Project Title	FY2017	FY2018	FY2019	FY2020	FY2021
Summary for 'Project Category' = Infrastructure (12 detail records)								
Department Total				$535,000.00	$1,850,000.00	$3,480,000.00	$740,000.00	$400,000.00
Percent Total				26.81%	84.07%	80.85%	34.97%	50.35%
Technology								
	City Clerk	103	Election Machines	$36,000.00	$0.00	$0.00	$0.00	$0.00
	Clerk	4	De-Acidification and Conservation of Vital Records	$20,000.00	$20,000.00	$20,000.00	$20,000.00	$0.00
	Fire	15	Mobile Data Terminals	$0.00	$0.00	$0.00	$0.00	$0.00
	Fire	16	Integrate EOC in Fire Headquaters	$0.00	$0.00	$0.00	$0.00	$0.00
	MIS	89	Upgrade System Backbone	$0.00	$0.00	$46,000.00	$0.00	$0.00
	MIS	90	Disaster recovery system	$0.00	$0.00	$0.00	$0.00	$0.00
	MIS	91	Phone System upgrade	$0.00	$50,000.00	$0.00	$0.00	$0.00
	Police	30	Police MIS System	$0.00	$0.00	$0.00	$60,000.00	$0.00
Summary for 'Project Category' = Technology (8 detail records)								
Department Total				$56,000.00	$70,000.00	$66,000.00	$80,000.00	$0.00
Percent Total				2.81%	3.18%	1.53%	3.78%	0.00%
Grand Total				**$1,995,500.00**	**$2,200,500.00**	**$4,304,500.00**	**$2,116,300.00**	**$794,500.00**

Capital Projects - by Department

Department	ID	Project Title	Project Category	FY2017	FY2018	FY2019	FY2020	FY2021
City Clerk	103	Election Machines	Technology	$36,000	$0	$0	$0	$0
Summary for 'Department' = City Clerk (1 detail record)								
Departmental Total				$36,000	$0	$0	$0	$0
Percent of Total				1.8%	0.0%	0.0%	0.0%	0.0%
Clerk	3	Trailer for storage of election equipment	Equipment (non-rolling)	$7,500	$0	$0	$0	$0
	4	De-Acidification and Conservation of Vital Records	Technology	$20,000	$20,000	$20,000	$20,000	$0
Summary for 'Department' = Clerk (2 detail records)								
Departmental Total				$27,500	$20,000	$20,000	$20,000	$0
Percent of Total				1.4%	0.9%	0.5%	0.9%	0.0%
DPW	13	Archbrook Culvert	Infrastructure	$0	$725,000	$0	$0	$0
	31	Oak Bridge Replacement	Infrastructure	$0	$0	$0	$240,000	$0
	33	Clark Pond Dam Rehabilitaion	Infrastructure	$0	$0	$55,000	$100,000	$0
	34	Masonry Bridge Repairs	Infrastructure	$0	$50,000	$200,000	$0	$0
	35	Newton Road Weir Rehabilitation	Infrastructure	$0	$700,000	$0	$0	$0
	37	Sidewalk Plow	Equipment (rolling)	$0	$0	$0	$0	$0
	38	DPW HVAC and Roof Improvements	Building	$45,000	$0	$0	$0	$0
	42	Various Road Projects	Infrastructure	$200,000	$200,000	$200,000	$200,000	$200,000
	50	Vehicle Replacement	Equipment (rolling)	$0	$0	$0	$0	$0
	92	Tree Chipper	Equipment (non-rolling)	$15,000	$15,000	$15,000	$0	$0
	93	Town Hall Boiler Replacement	Building	$60,000	$0	$0	$0	$0
	94	Town Hall Basement Renovation	Building	$0	$0	$0	$0	$0
	95	Ordway Building Repairs	Building	$0	$0	$0	$0	$0
	96	Town Hall Back Entrance Roof Enclosure	Building	$0	$0	$0	$0	$0

Department	ID	Project Title	Project Category	FY2017	FY2018	FY2019	FY2020	FY2021
DPW	97	Town Hall and Ordway Interior Improvements	Building	$0	$5,000	$5,000	$5,000	$5,000
	98	Town Park Bathroom	Building	$0	$0	$0	$0	$0
	99	Town Park Storage Building Roof	Building	$0	$0	$0	$0	$0
	100	Cemetery Buildings	Building	$25,000	$0	$0	$0	$0
	101	Cemetery Irrigation	Infrastructure	$10,000	$0	$0	$0	$0
	102	Excavator	Equipment (rolling)	$0	$0	$0	$65,000	$65,000
Summary for 'Department' = DPW (20 detail records)								
Departmental Total				$355,000	$1,695,000	$475,000	$610,000	$270,000
Percent of Total				17.8%	77.0%	11.0%	28.8%	34.0%
Fire	14	Replace Ambulance	Equipment (rolling)	$0	$0	$80,000	$80,000	$80,000
	15	Mobile Data Terminals	Technology	$0	$0	$0	$0	$0
	16	Integrate EOC in Fire Headquaters	Technology	$0	$0	$0	$0	$0
	17	Engine 3 Replacement	Equipment (rolling)	$0	$0	$0	$125,000	$125,000
	18	Engine 2 Replacement	Equipment (rolling)	$0	$0	$0	$0	$0
	20	Ladder Truck Rehab	Equipment (rolling)	$0	$0	$0	$0	$0
	21	Replace Traffic Signal Elm St Fire Station	Infrastructure	$0	$0	$0	$0	$0
	107	Ambulance 4 Replacement	Equipment (rolling)	$0	$0	$64,000	$64,000	$64,000
	108	Radio Communications	Equipment (non-rolling)	$64,000	$0	$0	$0	$0
Summary for 'Department' = Fire (9 detail records)								
Departmental Total				$64,000	$0	$144,000	$269,000	$269,000
Percent of Total				3.2%	0.0%	3.3%	12.7%	33.9%
Health	88	Animal Control Vehicle	Equipment (rolling)	$0	$0	$0	$30,000	$0
Summary for 'Department' = Health (1 detail record)								
Departmental Total				$0	$0	$0	$30,000	$0
Percent of Total				0.0%	0.0%	0.0%	1.4%	0.0%
Library	5	Library Building Heating and Plumbing System	Building	$0	$0	$100,000	$0	$0

Department	ID	Project Title	Project Category	FY2017	FY2018	FY2019	FY2020	FY2021
Library	6	Library Building and Envelope Repairs	Building	$0	$0	$0	$200,000	$0
	8	Library Building Feasibility Study	Building	$0	$0	$0	$75,000	$0
	87	Library A/C unit replacement	Building	$0	$0	$0	$0	$0
Summary for 'Department' = Library (4 detail records)								
Departmental Total				$0	$0	$100,000	$275,000	$0
Percent of Total				0.0%	0.0%	2.3%	13.0%	0.0%
MIS	89	Upgrade System Backbone	Technology	$0	$0	$46,000	$0	$0
	90	Disaster recovery system	Technology	$0	$0	$0	$0	$0
	91	Phone System upgrade	Technology	$0	$50,000	$0	$0	$0
Summary for 'Department' = MIS (3 detail records)								
Departmental Total				$0	$50,000	$46,000	$0	$0
Percent of Total				0.0%	2.3%	1.1%	0.0%	0.0%
Police	24	Replace Tasers	Equipment (non-rolling)	$35,000	$5,500	$5,500	$5,500	$5,500
	25	Station Bldg & Envelope Repairs	Building	$0	$0	$100,000	$100,000	$0
	26	Handicapped Access to Police Facility	Building	$0	$0	$0	$90,000	$0
	27	Police Station/Fire Station Sprinkler System	Building	$0	$0	$0	$140,000	$0
	28	Major Incident Crime Scene Vehicle	Equipment (rolling)	$0	$140,000	$0	$0	$0
	29	Police Radio Upgrade	Equipment (non-rolling)	$0	$0	$0	$0	$0
	30	Police MIS System	Technology	$0	$0	$0	$60,000	$0
Summary for 'Department' = Police (7 detail records)								
Departmental Total				$35,000	$145,500	$105,500	$395,500	$5,500
Percent of Total				1.8%	6.6%	2.5%	18.7%	0.7%
School	60	Furniture Replacement-Preschool	Equipment (non-rolling)	$0	$0	$0	$0	$0
	61	School Roof Replacement	Building	$0	$0	$30,000	$0	$0
	62	School Window Replacement	Building	$0	$0	$0	$5,000	$0
	63	School Replace Heating System	Building	$0	$0	$0	$6,000	$0

Department	ID	Project Title	Project Category	FY2017	FY2018	FY2019	FY2020	FY2021
School	64	School Field Aerator	Equipment (non-rolling)	$0	$0	$8,000	$0	$0
	70	CES Roof Repair	Building	$0	$25,000	$0	$0	$0
	71	CES Telephone System	Building	$0	$0	$8,000	$0	$0
	77	AMS Carpet Replacement	Building	$18,000	$0	$20,000	$20,000	$0
	78	AMS Telephone System	Building	$0	$0	$8,000	$0	$0
	79	AMS Replace Steam Units	Building	$0	$0	$225,000	$0	$0
	80	AMS Roof Repairs	Building	$40,000	$0	$0	$0	$0
	81	AMS Roof Repairs-Gym	Building	$47,000	$0	$0	$0	$0
	82	AMS Cafeteria Oven	Equipment (non-rolling)	$0	$0	$0	$50,800	$0
	83	AHS Cafeteria Equipment Repairs	Equipment (non-rolling)	$0	$0	$0	$40,000	$0
	84	AHS Storage Room Repairs	Building	$0	$0	$0	$65,000	$0
	85	AHS Field Repairs	Building	$0	$0	$0	$50,000	$0
	86	AHS Athletic Field Fence Repairs	Building	$0	$0	$0	$30,000	$0
	104	AMS Security Cameras	Equipment (non-rolling)	$50,000	$0	$0	$0	$0
	105	New School Eligibility Study	Building	$900,000	$0	$0	$0	$0
	106	Mobile Cart (AHS)	Equipment (rolling)	$8,000	$0	$0	$0	$0
Summary for 'Department' = School (20 detail records)								
Departmental Total				$1,063,000	$25,000	$299,000	$266,800	$0
Percent of Total				53.3%	1.1%	6.9%	12.6%	0.0%
Sewer	36	Step Screen for Sewer Plant	Infrastructure	$150,000	$0	$0	$0	$0
	51	Replace Vehicles	Equipment (rolling)	$25,000	$25,000	$25,000	$25,000	$25,000
	59	Sewer Main Repair/Replace	Infrastructure	$100,000	$100,000	$100,000	$100,000	$100,000
Summary for 'Department' = Sewer (3 detail records)								
Departmental Total				$275,000	$125,000	$125,000	$125,000	$125,000
Percent of Total				13.8%	5.7%	2.9%	5.9%	15.7%

Department	ID	Project Title	Project Category	FY2017	FY2018	FY2019	FY2020	FY2021
Water	55	Vehicle Replacement	Equipment (rolling)	$25,000	$25,000	$25,000	$25,000	$25,000
	56	Water Department Backhoe	Equipment (rolling)	$40,000	$40,000	$40,000	$0	$0
	57	Pleasant Valley Road Water Main	Infrastructure	$0	$0	$2,850,000	$0	$0
	58	Water Main Repair/Replace	Infrastructure	$75,000	$75,000	$75,000	$100,000	$100,000
Summary for 'Department' = Water (4 detail records)								
Departmental Total				$140,000	$140,000	$2,990,000	$125,000	$125,000
Percent of Total				7.0%	6.4%	69.5%	5.9%	15.7%
Grand Total				**$1,995,500**	**$2,200,500**	**$4,304,500**	**$2,116,300**	**$794,500**

Capital Projects - by Funding Source

Financing Source	Department	ID	Project Title	FY2017	FY2018	FY2019	FY2020	FY2021
Ambulance Fund								
	Fire	14	Replace Ambulance	$0.00	$0.00	$80,000.00	$80,000.00	$80,000.00
	Fire	107	Ambulance 4 Replacement	$0.00	$0.00	$64,000.00	$64,000.00	$64,000.00
Summary for 'Financing Source' = Ambulance Fund (2 detail records)								
Department Total				$0.00	$0.00	$144,000.00	$144,000.00	$144,000.00
Percent Total				0.00%	0.00%	3.35%	6.80%	18.12%
Capital Fund								
	City Clerk	103	Election Machines	$36,000.00	$0.00	$0.00	$0.00	$0.00
	Clerk	3	Trailer for storage of election equipment	$7,500.00	$0.00	$0.00	$0.00	$0.00
	Clerk	4	De-Acidification and Conservation of Vital Records	$20,000.00	$20,000.00	$20,000.00	$20,000.00	$0.00
	DPW	33	Clark Pond Dam Rehabilitaion	$0.00	$0.00	$55,000.00	$100,000.00	$0.00
	DPW	37	Sidewalk Plow	$0.00	$0.00	$0.00	$0.00	$0.00
	DPW	38	DPW HVAC and Roof Improvements	$45,000.00	$0.00	$0.00	$0.00	$0.00
	DPW	42	Various Road Projects	$200,000.00	$200,000.00	$200,000.00	$200,000.00	$200,000.00
	DPW	50	Vehicle Replacement	$0.00	$0.00	$0.00	$0.00	$0.00
	DPW	92	Tree Chipper	$15,000.00	$15,000.00	$15,000.00	$0.00	$0.00
	DPW	93	Town Hall Boiler Replacement	$60,000.00	$0.00	$0.00	$0.00	$0.00
	DPW	94	Town Hall Basement Renovation	$0.00	$0.00	$0.00	$0.00	$0.00
	DPW	95	Ordway Building Repairs	$0.00	$0.00	$0.00	$0.00	$0.00
	DPW	96	Town Hall Back Entrance Roof Enclosure	$0.00	$0.00	$0.00	$0.00	$0.00
	DPW	97	Town Hall and Ordway Interior Improvements	$0.00	$5,000.00	$5,000.00	$5,000.00	$5,000.00
	DPW	98	Town Park Bathroom	$0.00	$0.00	$0.00	$0.00	$0.00
	DPW	99	Town Park Storage Building Roof	$0.00	$0.00	$0.00	$0.00	$0.00
	DPW	100	Cemetery Buildings	$25,000.00	$0.00	$0.00	$0.00	$0.00

Financing Source	Department	ID	Project Title	FY2017	FY2018	FY2019	FY2020	FY2021
	DPW	101	Cemetery Irrigation	$10,000.00	$0.00	$0.00	$0.00	$0.00
	DPW	102	Excavator	$0.00	$0.00	$0.00	$65,000.00	$65,000.00
	Fire	15	Mobile Data Terminals	$0.00	$0.00	$0.00	$0.00	$0.00
	Fire	16	Integrate EOC in Fire Headquaters	$0.00	$0.00	$0.00	$0.00	$0.00
	Fire	20	Ladder Truck Rehab	$0.00	$0.00	$0.00	$0.00	$0.00
	Fire	21	Replace Traffic Signal Elm St Fire Station	$0.00	$0.00	$0.00	$0.00	$0.00
	Fire	108	Radio Communications	$64,000.00	$0.00	$0.00	$0.00	$0.00
	Health	88	Animal Control Vehicle	$0.00	$0.00	$0.00	$30,000.00	$0.00
	Library	87	Library A/C unit replacement	$0.00	$0.00	$0.00	$0.00	$0.00
	MIS	89	Upgrade System Backbone	$0.00	$0.00	$46,000.00	$0.00	$0.00
	MIS	90	Disaster recovery system	$0.00	$0.00	$0.00	$0.00	$0.00
	MIS	91	Phone System upgrade	$0.00	$50,000.00	$0.00	$0.00	$0.00
	Police	24	Replace Tasers	$35,000.00	$5,500.00	$5,500.00	$5,500.00	$5,500.00
	Police	29	Police Radio Upgrade	$0.00	$0.00	$0.00	$0.00	$0.00
	School	60	Furniture Replacement-Preschool	$0.00	$0.00	$0.00	$0.00	$0.00
	School	64	School Field Aerator	$0.00	$0.00	$8,000.00	$0.00	$0.00
	School	70	CES Roof Repair	$0.00	$25,000.00	$0.00	$0.00	$0.00
	School	71	CES Telephone System	$0.00	$0.00	$8,000.00	$0.00	$0.00
	School	77	AMS Carpet Replacement	$18,000.00	$0.00	$20,000.00	$20,000.00	$0.00
	School	78	AMS Telephone System	$0.00	$0.00	$8,000.00	$0.00	$0.00
	School	80	AMS Roof Repairs	$40,000.00	$0.00	$0.00	$0.00	$0.00
	School	81	AMS Roof Repairs-Gym	$47,000.00	$0.00	$0.00	$0.00	$0.00
	School	104	AMS Security Cameras	$50,000.00	$0.00	$0.00	$0.00	$0.00
	School	106	Mobile Cart (AHS)	$8,000.00	$0.00	$0.00	$0.00	$0.00
Summary for 'Financing Source' = Capital Fund (41 detail records)								
Department Total				$680,500.00	$320,500.00	$390,500.00	$445,500.00	$275,500.00
Percent Total				34.10%	14.56%	9.07%	21.05%	34.68%

Financing Source	Department	ID	Project Title	FY2017	FY2018	FY2019	FY2020	FY2021
Enterprise Bond								
	Water	57	Pleasant Valley Road Water Main	$0.00	$0.00	$2,850,000.00	$0.00	$0.00
Summary for 'Financing Source' = Enterprise Bond (1 detail record)								
Department Total				$0.00	$0.00	$2,850,000.00	$0.00	$0.00
Percent Total				0.00%	0.00%	66.21%	0.00%	0.00%
General Bond								
	DPW	13	Archbrook Culvert	$0.00	$725,000.00	$0.00	$0.00	$0.00
	DPW	31	Oak Bridge Replacement	$0.00	$0.00	$0.00	$240,000.00	$0.00
	DPW	34	Masonry Bridge Repairs	$0.00	$50,000.00	$200,000.00	$0.00	$0.00
	DPW	35	Newton Road Weir Rehabilitation	$0.00	$700,000.00	$0.00	$0.00	$0.00
	Fire	17	Engine 3 Replacement	$0.00	$0.00	$0.00	$125,000.00	$125,000.00
	Fire	18	Engine 2 Replacement	$0.00	$0.00	$0.00	$0.00	$0.00
	Library	5	Library Building Heating and Plumbing System	$0.00	$0.00	$100,000.00	$0.00	$0.00
	Library	6	Library Building and Envelope Repairs	$0.00	$0.00	$0.00	$200,000.00	$0.00
	Library	8	Library Building Feasibility Study	$0.00	$0.00	$0.00	$75,000.00	$0.00
	Police	25	Station Bldg & Envelope Repairs	$0.00	$0.00	$100,000.00	$100,000.00	$0.00
	Police	26	Handicapped Access to Police Facility	$0.00	$0.00	$0.00	$90,000.00	$0.00
	Police	27	Police Station/Fire Station Sprinkler System	$0.00	$0.00	$0.00	$140,000.00	$0.00
	Police	28	Major Incident Crime Scene Vehicle	$0.00	$140,000.00	$0.00	$0.00	$0.00
	Police	30	Police MIS System	$0.00	$0.00	$0.00	$60,000.00	$0.00
	School	61	School Roof Replacement	$0.00	$0.00	$30,000.00	$0.00	$0.00
	School	62	School Window Replacement	$0.00	$0.00	$0.00	$5,000.00	$0.00
	School	63	School Replace Heating System	$0.00	$0.00	$0.00	$6,000.00	$0.00
	School	79	AMS Replace Steam Units	$0.00	$0.00	$225,000.00	$0.00	$0.00
	School	82	AMS Cafeteria Oven	$0.00	$0.00	$0.00	$50,800.00	$0.00
	School	83	AHS Cafeteria Equipment Repairs	$0.00	$0.00	$0.00	$40,000.00	$0.00

Financing Source	Department	ID	Project Title	FY2017	FY2018	FY2019	FY2020	FY2021
	School	84	AHS Storage Room Repairs	$0.00	$0.00	$0.00	$65,000.00	$0.00
	School	85	AHS Field Repairs	$0.00	$0.00	$0.00	$50,000.00	$0.00
	School	86	AHS Athletic Field Fence Repairs	$0.00	$0.00	$0.00	$30,000.00	$0.00
	School	105	New School Eligibility Study	$900,000.00	$0.00	$0.00	$0.00	$0.00
Summary for 'Financing Source' = General Bond (24 detail records)								
Department Total				$900,000.00	$1,615,000.00	$655,000.00	$1,276,800.00	$125,000.00
Percent Total				45.10%	73.39%	15.22%	60.33%	15.73%
Sewer Capital								
	Sewer	36	Step Screen for Sewer Plant	$150,000.00	$0.00	$0.00	$0.00	$0.00
	Sewer	51	Replace Vehicles	$25,000.00	$25,000.00	$25,000.00	$25,000.00	$25,000.00
	Sewer	59	Sewer Main Repair/Replace	$100,000.00	$100,000.00	$100,000.00	$100,000.00	$100,000.00
Summary for 'Financing Source' = Sewer Capital (3 detail records)								
Department Total				$275,000.00	$125,000.00	$125,000.00	$125,000.00	$125,000.00
Percent Total				13.78%	5.68%	2.90%	5.91%	15.73%
Water Capital								
	Water	55	Vehicle Replacement	$25,000.00	$25,000.00	$25,000.00	$25,000.00	$25,000.00
	Water	56	Water Department Backhoe	$40,000.00	$40,000.00	$40,000.00	$0.00	$0.00
	Water	58	Water Main Repair/Replace	$75,000.00	$75,000.00	$75,000.00	$100,000.00	$100,000.00
Summary for 'Financing Source' = Water Capital (3 detail records)								
Department Total				$140,000.00	$140,000.00	$140,000.00	$125,000.00	$125,000.00
Percent Total				7.02%	6.36%	3.25%	5.91%	15.73%
Grand Total				**$1,995,500.00**	**$2,200,500.00**	**$4,304,500.00**	**$2,116,300.00**	**$794,500.00**